













ECONOMIC PANORAMA

A GOOD REGION FOR PEOPLE TO LIVE AND WORK AND FOR COMPANIES TO GROW









East Belgium

A GOOD REGION FOR PEOPLE TO LIVE AND WORK AND FOR COMPANIES TO GROW

According to the general attitude of inhabitants of East Belgium based on a representative survey (1), the living conditions in this region are excellent. 98 percent of citizens are satisfied or extremely satisfied with their standard of living. Particular emphasis is placed in this context on personal life and above all on apartments, houses and the neighbourhood. This is closely followed by employment as well as health and well-being. These results are an indicator of the close link between the population and their region as well as of a high-out-put economic region.

The economic landscape of East Belgium is marked by a large number of burgeoning small and medium-sized firms. The conditions are ripe for future-orientated, sustained economic development in this area. This begins with multilingualism and a high level of cultural understanding which is promoted in children

from a very young age and is reflected in the excellent level of education compared with other countries. The proximity to internationally renowned colleges and universities in the direct catchment area and networking beyond borders also play an active role in this context. As a result, inhabitants of East Belgium make up an ambitious, highly sought-after workforce.

East Belgium lies in the heart of Europe and benefits from excellent traffic connections. Over 40 million consumers or 20% of the purchasing power of the European Union can be reached within just four hours by HGV. And all this is situated within a largely natural, family-friendly region characterised by excellent living conditions. It is little wonder, therefore, that East Belgium is considered by non-residents to be an attractive region in which to live and work; it has a great appeal for people.

But what makes East Belgium really special is its small size. The German-speaking community is the smallest constituent state of Belgium with 77,000 inhabitants. It enjoys a large degree of autonomy in person-related areas such as language, education and culture as well as in economic areas. A logical consequence of this is that distances in East Belgium are short. People know one another and get a lot done through direct contact without very much bureaucracy and often on quite a personal basis. It could also be said that the region's small size creates an unbeatable competitive advantage.

In short, East Belgium has many trump cards to play and is an excellent breeding ground on which to develop you and your firm in the long term. The following pages present what East Belgium has on offer for you.

Happy reading!



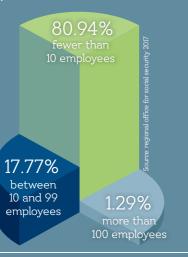
Managing Director of WFG Ostbelgien

ISABELLE WEYKMANS Employment Minister for the German-speaking community

(1) Survey on the opinions and mood of the population of East Belgium conducted by 'forsa Politik- und Sozialforschung GmbH' (Berlin). 1,000 people over the age of 18 responded to a telephone survey during the period from 30 June to 26 July 2018.

How **large** are East Belgian **businesses**?

All our employers are taken to be branches which employ staff in East Belgium (regardless of whether their head-quarters are based). The number of employees corresponds to the number of jobs in these



In which **sectors** do the majority of employees work?

th and welfare 3,005 13.40% le and repairs 2,975 13.27% cation and training ic administration 2,341 10.44% left e economic services sport and warehousing el and restaurant industry 667 2.97% onal services 536 2.39%



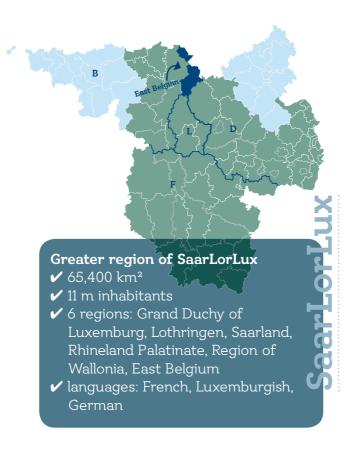


East Belgium **BUILDING BRIDGES** East Belgium is the tiny area of Belgium on the border with Germany, the Netherlands and the Grand Duchy of Luxembourg (approximately 77,000 inhabitants, 854 km²) with a high degree of self-determination and where German is not only the language of business, education and the courts but also the native language of the majority of the population. The region is a meeting point of two cultures: Germanic and Romanic. The East Belgians are held in high esteem for their "Prussian" zeal on the one hand and their French 'Savoir Vivre' on the other. They have something of both cultures and this helps to build bridges and create networks. All this begins with the multilingual approach to education at a very early age. Children are introduced to their first foreign language in the form of play at kindergarten (which is free in Belgium and part of the school system). The second language is built on at primary school followed by English and Dutch at secondary school. An increasing number of schools offer bilingual classes in which German and French are taught at the same time and in equal

Euregio Maas-Rhein 11,000 km² 4 m inhabitants 5 regions: Belgian Limburg, Dutch Limburg, Region of Aachen, Province of Lüttich (Liège), East Belgium 3 languages: Dutch, French, German

measure by native speakers from kindergarten through to gra-

duation from high school.



"Multilingualism is considered **normal** in East Belgium."

According to Peter Gijbels, who moved to East Belgium two and a half years ago where he became Human Resources Manager with AstenJohnson, "More than 95 percent of our products are intended for export markets. We are therefore totally dependent on multilingual staff. We have the advantage, however, of being able to recruit multilingual staff easily in East Belgium and the surrounding area and that is a real luxury."

AT LEAST BILINGUAL

Even the production workers at Asten-Johnson are generally at least bilingual. "German has always been the working language. Our employees therefore need to be conversant in German at least to a level which enables them to understand work orders, safety instructions and product descriptions. German speakers in East Belgium generally speak French as well and are happy to help their French-speaking colleagues if necessary," acknowledges Gijbels. People find that quite normal here but this has not always been the case everywhere.

OPENNESS TO CULTURES AND LANGUAGES

He is convinced that the border location and associated openness to other cultures and languages is what makes all this possible. People have no other

option. The region is small and people are dependent on their neighbours in Wallonia, Germany and the Netherlands. This multilingualism is also promoted in a targeted manner however. Children are introduced to their first foreign language through play at kindergarten and this is a real trump card which is worth holding onto.

WORKING INTERNATIONALLY AND EXPERIENCING NATURE

What motivated Peter Gijbels to move from Hamont (Belgium) 110 km away to East Belgium? "The possibility of working in an internationally active firm and living in a uniquely beautiful, largely natural region. I also love the mentality: the people are extremely entrepreneurial and willing to work but at the same time relaxed and open in their dealings. We Limburgers are not very different from this."

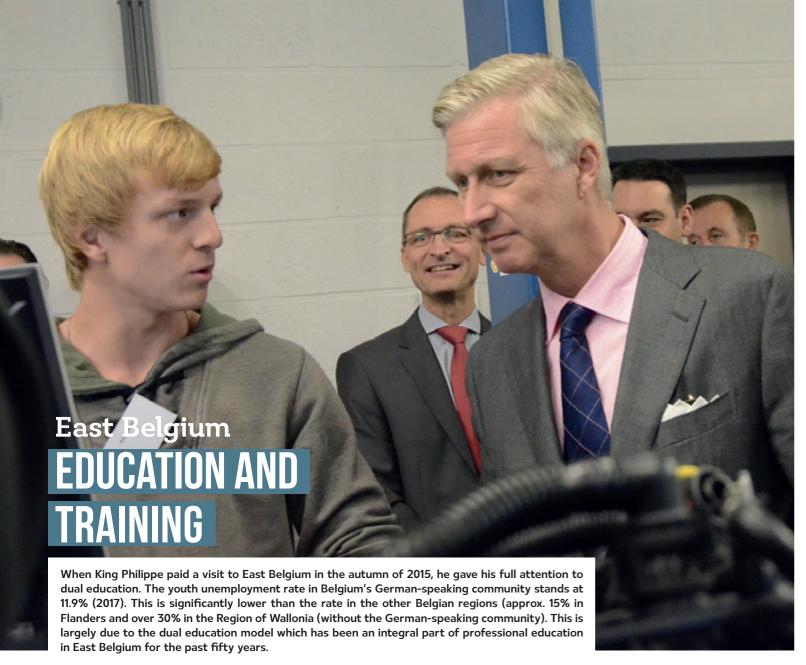




AstenJohnson is a global leader in the manufacturing of coverings and screening for the paper and non-woven fabric industry. The firm (founded in 1885) has been based since the end of the 20th century in its original location in Kettenis (Eupen). In 1999, it merged with the Canadian / America firm Johnson to consolidate and expand its worldwide presence. The firm

German/East Belgium How do you say...?





Dual learning means that young people acquire tices and 250 masters candidates have been the theory in a professional education centre and learn how to put the theory into practice in a recognised centre of learning. East Belgian firms are happy to offer their services as centres of learning. They have been aware for a long time that this is the most effective way of promoting young talent. Firms thus have the opportunity of training young people in a practical manner tailored to their particular firm. Over recent years, an average of 600 appren-

trained in over 400 training centres on apprenticeship contracts or masters courses. This proportion far exceeds those of other regions.

"The results speak for themselves," concludes Thomas Pankert, Director of the centre for education and training for small businesses in Eupen: "In East Belgium, 95% of all apprentices find a job within six weeks of completing their training - a placement rate which can only be dreamed of via other training channels."

KING PHILIPPE

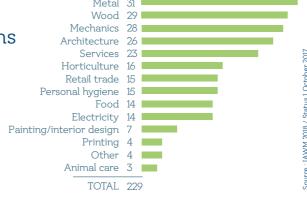
in discussion with Robin Henry from Kelmis, a trainee automotive mechatronics engineer at the ZAWM in Eupen, finding out about the successes of dual professional training. In the background Thomas Pankert Director of the

photo: GrenzEcho - Helmut Thönisser

Most popular training courses for trade professions

Newly concluded apprenticeship contracts 2017





More opportunities in the employment market thanks to dual diplomas

Thanks to different agreements with the Chambers of Crafts in Aachen and Trier, automotive mechatronics engineers, hairdressers, retailers and cabinet makers in East Belgium automatically obtain a German professional licence in addition to the Belgian diploma with just a single journeyman's examination. This increases the value of the diploma and the professional experience in a neighbouring country promotes the independence of trainees as well as the mobility in the employment market. This offers real opportunities for young people and firms in East Belgium. The dual diploma also promotes mobility in the employment market.

Results of 2015 **PISA study?**







EAST BELGIUM

Natural sciences: 505 Points Mathematics: 502 Points Reading: 501 Points

AVERAGE OF OECD COUNTRIES

Natural sciences: 493 Points Mathematics: 490 Points Reading: 493 Points



Number of schools in East Belgium?

23 primary schools (59 establishments)

10 secondary schools

2 training centres for small businesses (ZAWM)

1 college (health and education)

East Belgian tradespeople are world leaders

Young East Belgian tradespeople are reaching the winner's podium time and again at the Worldskills and Euroskills events, which recognise the best tradespeople in the world and in Europe. In 2017, Sabrina Scheen (painter), John Pauquet (tiler), Johann Krings (automotive mechatronics engineer) and Julien Boveroux and Micha Meys (horticulturalists) represented Belgium at the Worldskills event in Abu Dhabi.

JOHANN KRINGS.

Automotive mechatronics engineer, Johann Krings from Heppenbach, at the Worldskills event in Abu Dhabi photo: Worldskills Belgium





Excellent networking for East Belgian economy and science

A small region must be a clever region capable of transcending its own borders, building bridges and networking. East Belgium excels in all these areas particularly when it comes to cooperation between the economy and the world of science. Universities and colleges lie in the direct catchment area in Lüttich and Namur, Leuven and Hasselt, Maastricht and Heerlen, Aachen, Cologne and Trier and Luxemburg. They are attended by East Belgian students and may be consulted by

Intensive cooperation agreements exist with some of these institutions. The "Science for East Belgium" initiative connects East Belgium with KU Leuven and Cologne University. If a firm is looking for a scientific partner to conduct studies or develop products; if it has research and development guestions; if it is seeking help for the formulation of a scientific query; or if it is interested in cooperation with one of these universities, it can contact a coordination office in Eupen directly.

FH Aachen takes it a step further by not simply offering East Belgian firms access to the world of science and applied research and development; it also strives to develop close, practical partnerships with local firms either within the framework of dual education through practice-orientated final dissertations which may be written in the local firm or through contract investigations and scholarship programmes.

FH Aachen is present in East Belgium via a permanent point of contact. It also supports the Early Birds Technology Breakfasts, a networking event which is organised on a regular basis by WFG Ostbelgien.

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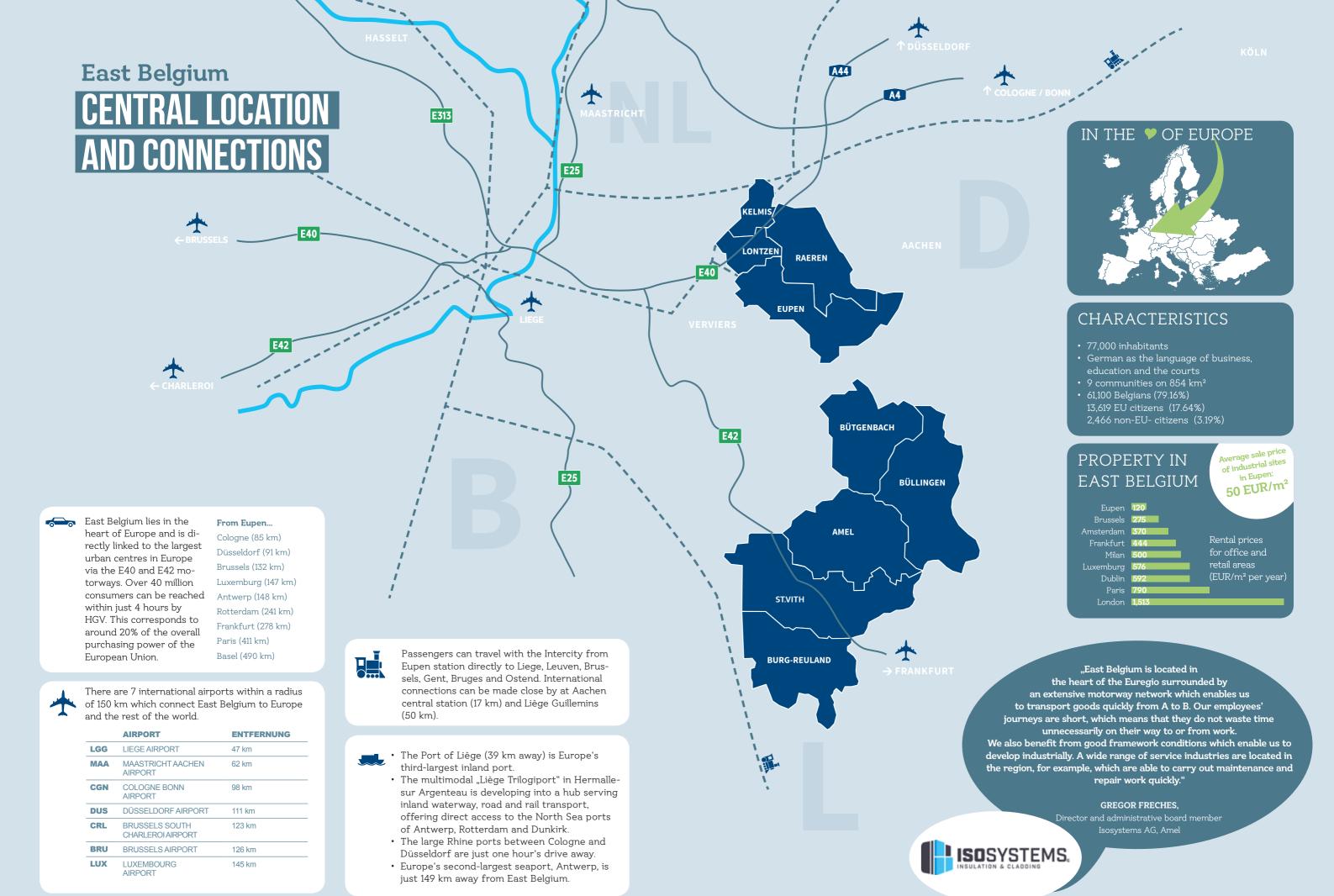
www.wifo.info

"The dual education programme in East Belgium provides us with an excellent, efficient system. Multilingualism, the availability of land and good geographical connections give us opportunities to grow and be in a position to implement this growth."

GERT LUDT,

Branch Manager & Head of Land Transport / Head of Logistic Eupen Schenker nv (Eupen)

SCHENKER





CHRISTINE BEYER

appreciates the great quality of life in East . Belgium particularly for families with children photo: Sophie Bellec

Christine Beyer moved to East Belgium from her home town of Lyon (France) four years ago when her husband decided to go back to work at Aachen technical college after a two-year parental leave break.

there were simply no free places in Aachen. They eventually found a lovely childminder in Eupen who looked after children up to the age of 18. That is nothing exceptional here in East Belgium. "Work-friendly opening hours are normal here and it is easy as a mother to find a full-time job", says Christine Beyer, who wanted to go back to work after the birth of her youngest daughter.

The couple found a childminder in Eupen and therefore looked for and found a house nearby. Christine Beyer was pleasantly surprised by the wonderful hospitality and spontaneous helpfulness of her new neighbours. "When I didn't leave the house for two days, the neighbours came to see if everything was OK and whether I needed any help. This friendly attitude is extremely heart-warming and typical of people from this region", the young French lady adds.

When the children were a little older, they went to the kindergarten. "The children are not simply kept busy here, they are introduced straight away to a second language and actively prepared for school", she says. And at the end of the school day children have access to after-school care - "This care allows me to pursue my career."

The family now live in their own home in Raeren. Christine Beyer enthuses once again: "Thanks to the attractive property prices, we can afford a standard of living here which would not be possible at all in Lyon or Aachen."

She has also changed jobs. She currently works as Human Resources Manager with Hydro in Raeren, as she was keen to work in an international environment: "I now have a challenging job with a world market leader which offers me interesting development opportunities. And I live in a region with a great standard of living and a surprisingly wide range of cultural activities where you always feel safe, even at large-scale events. You can enjoy the peace and quiet of rural life here. But if I am in the mood for a large city, I simply jump in my car and can be in the centre of Aachen, Maastricht or Liege within a quarter of an hour. What more could anyone want?!"

"We feel really at home here. The quality of life in East Belgium is excellent. My family never want to move away from here", concludes the young mother. But she hesitates for a moment. "There is one thing I miss", she says, winking, "The sun... When I retire I might go back 'home'... to the sunshine!".









HOSPITALS for medical care





"The things that commit us as a customer-orientated textile cleaner to East Belgium are the structured mentality and multilingualism of our employees. These assets enable us to provide both the Belgian and German markets with a high-quality service. We appreciate the combination of a rigorous work ethic and love of life of East Belgians when cooperating with local firms. Incoming tasks

are dealt with in good time with a great deal of care which promotes motivation and a sense of fun in the workplace."

OLIVIER EGYPTIEN,

Operation Manager Polytex AG (Eupen)





Competencies:

- Culture
- Family, health and social affairs
- Training and education
- Cooperation between communities and international cooperation
- Use of different languages in education
- Protection of monuments and the environment and excavations
- **Employment**
- Supervision and financing of the communities
- Tourism

Additional transfers of competences are currently being negotiated between the DG and the region of Wallonia particularly in relation to regional development and the construction of housing.

Annual budget:

314 million Euros

Number of parliamentarians or ministers / inhabitant:

- A government with 4 ministers
- 25 parliamentarians
- 1 European parliamentarian

Approximately 1 elected representative per 3,075 citizens. Approximately 1 minister per 19,250 citizens.

"With its central location, multilingual population and restorative environment, East Belgium offers the trump cards that can be enjoyed by our international customers when they visit us. The traditional location of Büllinger demonstrates how leading-edge technology can also be at home "in the countryside."

MARIE-JOSEPHINE KESSLER,

Marketing Manager,



Mecondor chooses East Belgium

The firm Mecondor, which specialises in the manufacturing of gauntlets, has been based in St. Vith for the past 42 years. However, the firm has increasingly been struggling due to a lack of space which separators from an Austrian business. Everything is moving East. But Mecondor and the Italian parent company decided to build new premises in St. Vith.

The business manager Klaus Jousten explains why: "We considered carefully the option of relocating all our production to Eastern Europe, particularly since a large proportion of our customers are based

there. However, we decided to stay in St. Vith. There has not been a single day of strikes in all the 38 years I have worked for the firm and the quality of the work produced here and the company manbecame even more evident with the ac- agement are second to none. In the past quisition of a production line for PVC we have worked in cooperation with the mechanical engineering company Feka in St. Vith and Capaul in Eupen to complete major developments for the main factory

> Over the past 42 years we have acquired knowledge and know-how in our current location which would have to be rebuilt in a new place. All these reasons combined led us to the decision to stay in St. Vith.

"The recent reduction in corporation tax in Belgium will no doubt help to keep businesses in this area as well as enticing new ones."





in East Belgium. It puts businesses into contact principle applies in which a contact point, a perwith the relevant decision points and, if they are sonal adviser and a team of specialists accomnot located in East Belgium, guides them skilfulpany the customer all the way.

"The **short distances** make us strong"

On setting up Sterisys 10 years ago, Patrick The challenges facing companies oper- And the East Belgian identity is an addi-Radermacher made a deliberate choice for ating in East Belgium are no different to the centre of Europe, the proximity to universities and suppliers, the multilingualism or the unstable political situation in Eualso the compactness of the region and the associated short distances. "Our proximity to organisations like the WFG or OBI and company's proximity to various institu-When questions arise, it's easy to find help. help: "It's easy to get heard. The needs of We aren't faced with mountains of red tape. companies are taken seriously. And their We have direct access to decision-makers", interests are represented, not just within said the CEO of this booming manufacturer the region but also further afield." of industrial sterilisation units.

market uncertainty. But the CEO of the 20-strong company is convinced that the

tional asset: "Many people for example Eynatten (Raeren), quided by the location in those elsewhere, whether with regard to don't know that German is spoken in Belgium. This makes them curious - and at the end of the day helps generate busiand cultural competence of our staff, but rope and worldwide and the consequent ness in the whole German-speaking region. And it makes it easier for us to present ourselves as a multicultural company. The multilingualism found in the region even to politicians are one of our strengths. tions and policymakers can be of great and among our staff means that we are better at understanding others."

> PATRICK RADERMACHER, CEO, Sterisys (Eynatten)

STERISYS

The partners of WFG Ostbelgien:



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East Belgium SETTLING AND FOUNDING

Foreign investors in good hands

89 foreign firms, mainly from Europe (Flanders, the Netherlands and France) and North America (Canada and the United States) invested a total of 683 million Euros in Wallonia in 2017. This represented an increase of 23.5% compared with 2016, which resulted in the creation of over 2,000 new jobs (+42% compared with 2016). Wallonia has been known for some time now as an investment location.

The official body which supports foreign investors in the region of Wallonia is known as Wallonia.be Foreign Investment Agency. It also supports firms wishing to invest East Belgium and assists them in dealing with the Walloon and federal administrations and organisations. The small German-speaking

region of Wallonia as far as economic matters are concerned. For East Belgium, the Walloon investment agency collaborates closely with the WFG.

Melanie Cordonnier is the main contact partner. She supports foreign entre-

community is an integral part of the preneurs with questions and procedures in relation to property, available financing possibilities and subsidies, staff recruitment, etc. and is able to establish direct contact with international tax experts.

www.investinwallonia.be

Setting up business - "You never walk alone"

Founders of businesses often have sparkling business ideas but the long list of tasks to be carried out often present hurdles. The advisory service for setting up business offered by the WFG is available to address these issues. It advises future self-employed workers and existing firms and offers guidance and resources for company development and project promotion.

develop business, finance and profitapromotional and financing possibilities", es were founded by people who had says Yannick Grosch, one of the consultants in the WFG team.

248 people benefited from individu-

whilst 117 existing firms sought advice young firms. on how to secure their activities in the long term.

"We discuss the necessary formalities, al advice in 2017 during their start-up. As well as individual advice, the der phase and 51 started their own business WFG also organises general informability plans together and find out about in the same year. A further 39 businesstion meetings, raises awareness to issues around freelance work for young received support during previous years people and plans networking events for

A place where ideas can come to fruition

Incubators are places where new business ideas and innovative projects can develop to the point of a successful market launch and beyond. They are co-working spaces, where start-ups and established firms meet and receive support from an extensive network of specialists and experts from all kinds of fields.

They provide a combination of infrastructure, knowledge and networks and are springing up in many different locations. It is estimated that 10,000 already exist worldwide. An incubator of this kind is currently being launched in East Belgium. It was started by WFG Ostbelgien and Ostbelgieninvest. The start-up incubator is therefore located in a place where consultants and experts meet: the Eupen Quartum Center.

for its close network with a further eight incubators in Flanders, Wallonia, the Netherlands and Germany within the framework of the EU regional project "EMR StartUp". It enables (young) entrepreneurs in the East Belgian incubator to share their experiences with like-minded people in partner incubators and benefit from their expert networks.

The East Belgian incubator stands out Sandrine Barre is the project manager within the WFG and is delighted to welcome the first "residents": "The younger generations think and work differently. Our aim with this project is to provide a platform from which they can mess around and work things out with the support of experts so that they can bring their innovative ideas to fruition."

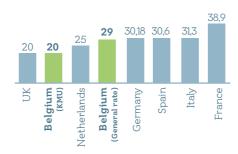
Financial incentives

for firms in (East) Belgium

The region of Wallonia pays out investment premiums of between 15 and 20% of the total eligible investment amount (depending on the size of the firm, investment volumes, creation of jobs and location) for the acquisition of building plots, buildings, equipment, etc.

The notional interest deduction from equity investments is a unique international measure which allows for a drastic reduction in corporation tax. The average corporation tax currently stands at around 25% and is even lower in certain sectors such as distribution and logistics and research and development.

Within the framework of the tax shift adopted in 2015, corporation tax was reduced to 25% for large firms and 20% for small and medium-sized firms. Belgium is therefore becoming an extremely attractive location for firms by comparison within Europe.



Furthermore, tax regulations may be introduced with the federal financial administration which could result in a further reduction in the tax burden, e.g. exemption from property tax for 5 years, long-term tax exemption for new facilities, etc.

The Belgian government is keen to promote research and development and has therefore introduced particularly attractive tax-related framework conditions with extremely beneficial measures such as an 80% tax reduction on income from patents, partial exemption from social contributions for researchers and a specific system for expats in the area of R&D. Special grants are also available for research and development.

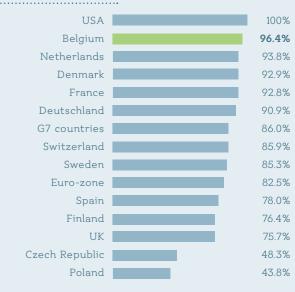
A number of incentives exist in the field of human resources which are intended to reduce staff costs and promote recruit-

A few examples are outlined below:

- A wage tax exemption is available for night and shift work amounting to 22.8% for at least 2 shifts and 25% for continuous work (at least four shifts)
- The employer's contribution to social security payments is waived completely with the first employee is hired. Significant reductions are granted for the next five employees.
- In the case of the recruitment of unemployed people, the employer simply pays the net difference between the unemployment benefit and the final wage for the first 6 months. Further recruitment subsidies result in average wage cost savings of up to 12% over 4 years.
- An incentive of up to € 1,500 per guarter is also available for the appointment of older employees (over the age of 54) or young unemployed people.

Additional financial incentives exist for staff education and training.

Are the (East) Belgians actually more productive than other nationalities?



How can we help you?

A brief overview of the services offered by WFG Ostbelgien:

FREELANCE WORK & **BUSINESS START-UPS**

- Project preparation
- Formalities and authorisations
- Financing and subsidies

PROMOTION OF ECONOMIC DEVELOPMENT

- Settlement & investment
- Financing and subsidies
- Innovation and research
- Establishment of successors

WFG Ostbelgien VoG

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10 GOOD REASONS FAVOURING EAST BELGIUM

Multilingualism

Whether German, French English or Dutch, language is no problem for East Belgians.

Highly-motivated staff

> People in East Belgium are characterised by their high levels of motivation and productivity.

Practical vocational training

> VET colleges and companies work together - under the "dual" apprenticeship system - to train skilled workers, in line with labour market needs.

Proximity to academia

> East Belgian is well-integrated in the network of surrounding universities and research institutions.

Central location

> Located in the middle of Europe, East Belgian has excellent connections, whether by road, rail, water or air.

Room for growth

> Well-equipped industrial estates and infrastructures offer your company the necessary room to develop.

Tailored support

> Companies and the self-employed are provided with competent advice and support in developing their projects, whether with regard to development grants, investments, innovation, R&D, etc.

Institutional autonomy

> Though only a small region, East Belgium enjoys political autonomy and is well-integrated in international networks.

Top quality of life

> Nature, culture, sports, gastronomy and excellent care facilities for children. East Belgium is a fantastic place to live.

Short distances

> Decision-makers are just round the corner. The WFG is there to help you develop your business.

French and English

Economic Panorama of East Belgium a magazine published by WFG Ostbelgien VoG. Published in loose succession in German, EDITOR:

WFG Ostbelgien, Hütte 79/20, B-4700 Eupen Nathalie Klinkenberg ©2018, WFG Ostbelgien VoG - Wirtschafts- & Regionalförderung Concept, copywriting and production: Talking Circles PgmbH, Eupen Graphic design: studiodreizehn, Eupen

Printing: Pavonet, Eupen

Photos Cover: Ministerium der DG – Gregor Colienne / Christian Charlier, MOCKEL AG, AstenJohnson, WFG - Fabian Erler, SPI, ostbelgien eu - Dominik Ketz, GrenzEcho - Ralf Schaus

WITH THE RECOMMENDATION OF THE CHAMBER OF INDUSTRY & COMMERCE EUPEN-MALMEDY-ST.VITH











